

Fiscal Year 2015:

# Lahey Health System

● \$1.9 Billion  
Operating Revenue

● \$1.0 Billion  
Net Assets

AH Acute Hospitals



NH Non-Acute Hospitals

Not applicable

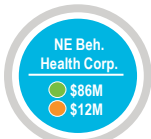
PO Physician Organizations



HP Health Plans

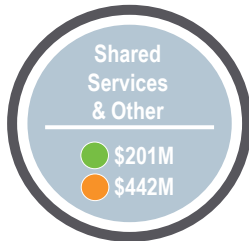
Not applicable

OP Other Health Care Providers



OO Other Organizations

See the technical appendix for details



Consolidating  
Eliminations: ● (\$225M)  
● (\$20M)

At a Glance

Lahey Health System, Inc. is an integrated health care system acting as the parent organization of Lahey Affiliates; Lahey Clinic Foundation, Inc. and Affiliates; Northeast Hospital Corp. and Affiliate; and Winchester Healthcare Management, Inc. and Affiliates.

3  
Acute Hospitals

14K  
Employees  
(Approximately)

\$74M  
Total Profit/Loss

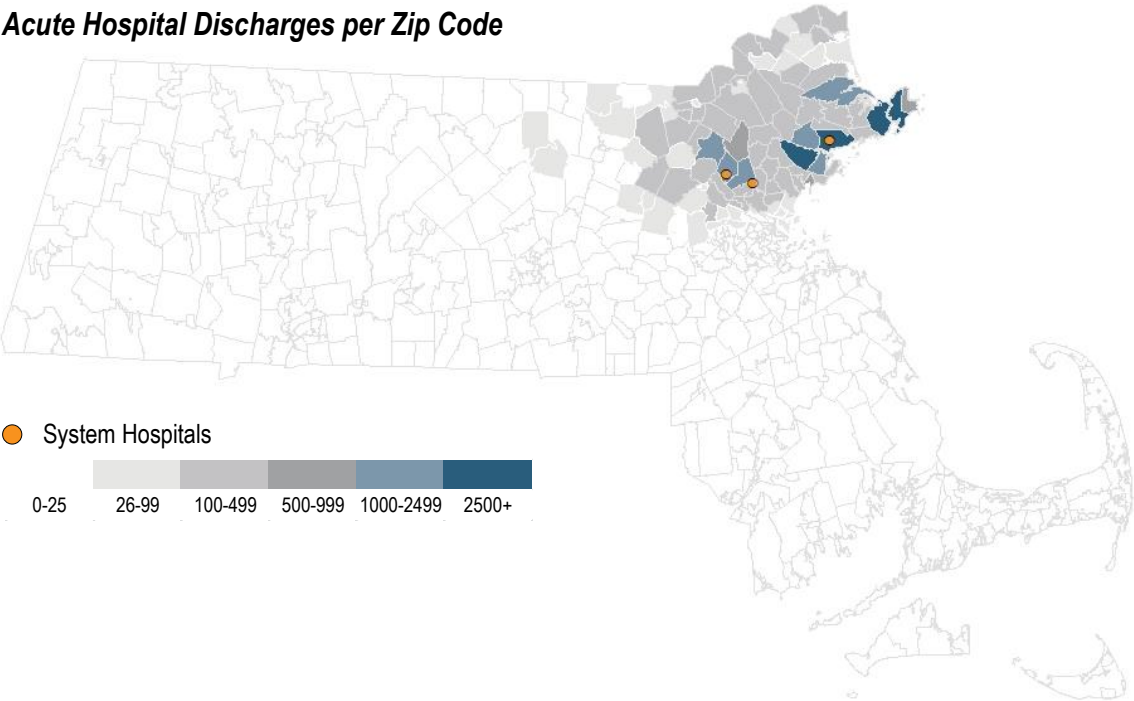
3.6%  
Total Margin

	Entity	Profit (Loss) in Millions	Total Margin
AH	Lahey Hospital & Medical Center	\$31.4	3.8%
AH	Northeast Hospital	\$13.9	3.9%
AH	Winchester Hospital	\$50.3	15.9%
PO	Lahey Clinic	(\$80.3)	-28.8%
PO	Lahey Physician Community Org.	(\$0.1)	-69.1%
PO	Northeast Medical Practice	(\$3.3)	-20.2%
PO	Winchester Physician Association	(\$1.7)	-3.6%

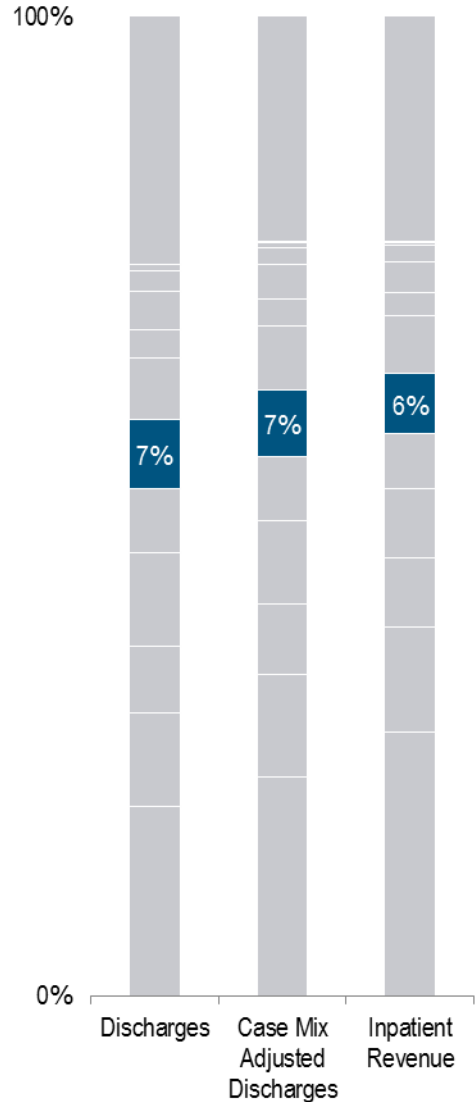
% of System's Operating Revenue: ○ < 10% ● 10-20% ● > 20%

● Operating Revenue ● Net Assets

**AH** Acute Hospital Discharges per Zip Code



**AH** System's Percentage of all Massachusetts Acute Hospital...



**PO** Physician Organization Alternative Payment Adoption

